



DRAFT PORTFOLIO HOLDER DECISION NOTICE

PROPOSED INDIVIDUAL DECISION BY THE PORTFOLIO HOLDER FOR HIGH QUALITY ENVIRONMENT

TOPIC – DETAILED CHANGE PLAN 2011/12 – HIGH QUALITY ENVIRONMENT

PROCEDURAL INFORMATION

The Access to Information Procedure Rules – Part 4, Section 22 of the Council's Constitution provides for a decision to be made by an individual member of Cabinet.

In accordance with the Procedure Rules, the Corporate Director (Governance), the Chief Executive and the Head of Finance are consulted together with Chairman and Vice Chairman of the Principal Scrutiny Committee and all Members of the relevant Scrutiny Panel (individual Ward Members are consulted separately where appropriate). In addition, all Members are notified.

Five or more of these consulted Members can require that the matter be referred to Cabinet for determination.

If you wish to make representation on this proposed Decision please contact the relevant Portfolio Holder and the following Committee Administrator by 5.00pm on Friday 1 April 2011

Contact Officer:

Rob Heathcock, Assistant Director for High Quality Environment Tel 01962 848 476,

Email: rheathcock@winchester.gov.uk

Committee Administrator:

Nancy Graham, Tel: 01962 848 235, Email: ngraham@winchester.gov.uk

SUMMARY

Approval is sought to the detailed Change Plan 11/12 for the High Quality Environment outcome included within the City Council's Sustainable Community Strategy. The detailed Change Plan sets out the key programmes and projects the Council will undertake over the coming four year period, with SMART (Specific, Measurable, Agreed, Resourced and Timed) targets (both through actions and performance indicators) by which progress will be measured and monitored.

The Assistant Director for High Quality Environment is satisfied that the programmes and projects put forward in this detailed Change Plan will work towards the Council's objectives for a high quality environment, as set out in the City Council's Sustainable Community Strategy. Other than where indicated, these actions can be achieved within the resources available.

PROPOSED DECISION

That the detailed Change Plan 2011/12 – High Quality Environment be approved as attached at Appendix 1.

REASON FOR THE PROPOSED DECISION AND OTHER ALTERNATIVE OPTIONS CONSIDERED AND REJECTED

The detailed Change Plans form an important part of the Council's performance management process as they set out the key actions for the coming year. The detailed Change Plan put forward for adoption sets out the actions that will best help the Council achieve the outcomes as set out in the Sustainable Community Strategy and meet its statutory obligations within the resources available to it.

The Environment Scrutiny Panel has been consulted on the Business Plan and raised the following issues:

None.

FURTHER ALTERNATIVE OPTIONS CONSIDERED AND REJECTED FOLLOWING PUBLICATION OF THE DRAFT PORTFOLIO HOLDER DECISION NOTICE

N/A

DECLARATION OF INTERESTS BY THE DECISION MAKER OR A MEMBER OR OFFICER CONSULTED

None.

DISPENSATION GRANTED BY THE STANDARDS COMMITTEE

N/A

Approved by: (signature)

Date of Decision

Councillor Eleanor Bell Portfolio Holder for High Quality Environment

High Quality Environment Outcome 1

Reduce the District's greenhouse gas emissions and adapt to a changing climate

Why is this important?

- The latest figures show that Winchester District's CO₂ emissions to be at 934,000 tonnes, which equates to 8.4 tonnes per capita
- Whilst this has reduced over the last two years, but the per capita figure remains the highest in Hampshire

Why act now?

- Many of the Winchester District Strategic Partners have committed to reduce their CO₂ emissions by 20% by 2012 but progress has been slow
- Schemes such as the Feed in Tariff provide ideal opportunities to fund renewable energy projects but the level of funding is likely to reduce after April 2012
- The economic climate makes energy saving projects more essential in order to reduce baseline cost

What existing work can we build on?

- The City Council's existing Climate Change Programme
- The City Council's draft carbon reduction plan
- The City Council's leadership of the Winchester District Strategic Partnership and High Quality Environment Group
- The Winchester Town & Access Plan
- The Winchester Air Quality Action Plan
- The role of Winchester Action on Climate Change (WinACC) in promoting climate change issues
- The Winchester Declaration to reduce carbon emissions by 20% by 2012
- Local Area Agreement projects

Impacts on other programmes

Active Communities

MEDIUM

Helps provide high quality housing with improved insulation

Prosperous Economy

MEDIUM

Can support move towards a low carbon economy

High quality Environment

HIGH

Will help reduce CO₂ emissions and the impact of traffic

Older People

HIGH

Can help address fuel poverty issues through improved insulation

Access to Services

MEDIUM

Will help reduce the need for unnecessary journeys

Reducing District Carbon Footprint

HIGH

Carbon reduction achievements will support this programme

Stannmore and Winnall

HIGH

Can enable targeting of fuel poverty households in the area

- The Hampshire Energy Project

What can we do in the future with partners?

- Lead by example in addressing climate change issues
- Work together to develop renewable energy projects
- Prioritise the largest causes of greenhouse gas emissions
- Develop planning policies to support work to address climate change issues
- Help and encourage businesses and householders to adopt carbon reduction measures

How will we measure success?

- Reduction in District CO₂ emissions
- Reduction in partner CO₂ emission reductions
- Number of properties insulated
- Number of properties with micro renewable energy sources
- Progress against Climate Change Programme

What changes are needed to achieve progress?

- Partners to lead by example in addressing climate change
- Ensure programmes and projects are designed on evidence based effective interventions
- Behavioural change amongst partners, businesses and householders
- Community focussed
- Long term funding streams to pump prime future projects

High Quality Environment - Outcome 1: Reduce the District's greenhouse gas emissions



PRIORITY ACTION

Code	What will we do	Expected Outcome	Planned Start Date	Milestones	Milestones Due Date	Action Due Date	Who's Accountable
HQE/001.01	Develop a WCC internal 5 year Carbon Reduction Plan	Reduction in carbon emissions	01 Apr 2011	Action Plan will include delivery milestones for each area		01 Jun 2011	Robert Heathcock

OTHER ACTIONS

Code	What will we do	Expected Outcome	Planned Start Date	Milestones	Milestones Due Date	Action Due Date	Who's Accountable
CHANGE/HQE/001	Reduce the District's greenhouse gas emissions	Reduction in the District's greenhouse gas emissions	01 Apr 2011			31 Mar 2016	Robert Heathcock
HQE/001.02	Develop and implement a 5 year WCC Energy Management Plan	Reduction in energy usage	01 Apr 2011	Management Plan will included project milestones for each year		01 Aug 2011	Kevin Warren

HQE/001.03	Travel Plan	Reduced transport emissions	01 Apr 2011	Agree Plan	31 May 2011	31 Mar 2014	Andy Hickman
				Form working group	30 Jun 2011		
				Agree work plan	30 Sep 2011		
				Undertake Annual Review of Progress	31 Mar 2012		
HQE/001.04	Home Insulation Project	Reduced carbon emissions and improved insulation	01 Apr 2011	Milestones will be developed as part of the Area Based Insulation Project through HCC	To be developed as part of project	31 Mar 2014	Robert Heathcock
HQE/001.05	Green Business	Develop a 'Green Business' recognition scheme promoting green credentials as a business development/recruitment tool.	01 Apr 2011	Milestones not yet developed	TBA	31 Mar 2014	Robert Heathcock
HQE/001.06	Renewable Energy Projects	Reduced carbon emissions	01 Apr 2011	Delivery of PV project for Council Housing stock	April 2012	31 Mar 2014	Robert Heathcock
HQE/001.07	Housing Stock energy plan	Reduced carbon emissions	01 Apr 2011	Agreed plan with costings and delivery milestones for each action	TBA	02 Jan 2012	Richard Botham
HQE/001.08	Community Engagement Plan	Reduced carbon emissions	01 Apr 2011	Plan will include programme of work with milestones for each area	To be developed as part of project	31 Mar 2014	Robert Heathcock
HQE/001.09	Development of supplementary planning guidance for carbon reduction	All new buildings meet carbon reduction standards	01 Apr 2011	Dependant upon LDF process	TBA	31 Dec 2011	Simon Finch; Chris Griffith-Jones; Steve Opacic

HQE/001.10	Continued implementation of Thin Client devices across the Council replacing less energy efficient PC's.	Easier support, less power usage with Thin Client devices, the ability for staff to work from any location with the same desktop.	26 Jan 2009	Detailed milestones included in project plan	Included in project plan	31 Mar 2011	Tony Fawcett
HQE/001.11	Develop a programme of Solar Photo-Voltaic installations to Council Housing stock	Contribution towards carbon reduction targets. Reduced fuel poverty. Reduced energy costs for tenants.	01 Apr 2011	Identify a delivery partner(s) with capacity to support up to 2,100 installations	30 Apr 2011	31 Mar 2012	Richard Botham
				Determine appropriate tranches of installations	31 May 2011		
				Tenant Consultation	31 May 2011		
				Resolve legal/technical issues relating to "roof rental" approach (including solution for conservation areas)	30 Jun 2011		
				Pilot phase	31 Oct 2011		
HQE/001.12	Combined Heat and Power Unit for Winchester	We have commissioned and received a feasibility study for a combined heat and power unit for Winchester on which to base future plans	01 Apr 2012	Research and publish brief for feasibility study	30 Sep 2011	31 Mar 2012	Robert Heathcock
				Feasibility study completed and received	30 Mar 2012		

High Quality Environment Outcome 2

Protect and enhance the District's rich biodiversity and habitats

Why is this important?

- Biodiversity has an important role to play in the development and implementation of future planning policies and is closely linked to associated green infrastructure¹ plans
- Many sites are legally protected and Winchester City Council (WCC) is bound by these legal obligations
- These sites are often important to communities being associated with green open spaces such as nature reserves linked to recreational use. Interested groups expect Winchester City Council to ensure these sites are preserved for the future
- Once lost species and sites can rarely be retrieved so there is a need to prevent further deterioration through fragmentation, pollution or lack of management

Why act now?

- With the ongoing development of green infrastructure plans and the revised Local Development Framework there is a need to understand future planning policies required for these sites
- If action is not taken these sites and species will continue to deteriorate possibly to the point of no return

What existing work can we build on?

- The Winchester District Biodiversity Action Plan (BAP)
- Winchester City Council Biodiversity Delivery Plan
- The Natural Environment Forum (NEF) Partnership

¹ **Green Infrastructure** is a strategically planned and delivered network of high quality green spaces and other environmental features. It should be designed and managed as a multifunctional resource capable of delivering a wide range of environmental and quality of life benefits for local communities. Green Infrastructure includes parks, open spaces, playing fields, woodlands, allotments and private gardens.

Impacts on other programmes

MEDIUM

Opportunity to increase community involvement in BAP projects

Active Communities

MEDIUM

Promote District's natural environment to support economy and tourism

Prosperous Economy

HIGH

Meets aims to protect natural environment for enjoyment of all

High Quality Environment

LOW

Possible opportunities to increase volunteering to support projects

Older People

LOW

Need to ensure all publicly accessible areas are available to all

Access to Services

LOW

Possibility of linking BAP volunteering to climate change personal commitments

Reducing District Carbon Footprint

LOW

Possible links with community groups on habitat projects

Stammore and Winnall

- Green Infrastructure study

What can we do in the future with partners?

- Lead by example in managing owned sites and incorporating biodiversity actions within service plans and policies
- Review the existing action plans and prioritise actions over a 5 year programme
- Broaden the membership of the Natural Environment Forum and strengthen governance arrangements to clarify partner commitment for the delivery of the BAP
- Identify sources of funding to resource projects
- Build additional capacity within the community to provide volunteer input and ownership of projects

How will we measure success?

- Revised biodiversity action plans with partner commitment and identified funding for delivery
- Progress against the action in the BAP
- Number of habitats and reduction in District CO₂ emissions

What changes are needed to achieve progress?

- WCC to lead by example in addressing climate change
- Better partner commitment within Natural Environment Forum to deliver BAP
- Revised partner and WCC BAPs with clear prioritisation to make workload more manageable
- Identify funding for work streams and projects within BAP including core service delivery requirements
- Increase community involvement and ownership of BAP projects including Parish Councils

High Quality Environment - Outcome 2: Protect and enhance the District's biodiversity and habitats



PRIORITY ACTION

Code	What will we do	Expected Outcome	Planned Start Date	Milestones	Milestones Due Date	Action Due Date	Who's Accountable
HQE/002.1	Revise the Winchester District Biodiversity Action Plan	Revised BAP with agreed initial 3 year action plan for implementation	01 Apr 2011	To be agreed through the Natural Environment Forum	TBA	01 Jul 2011	Damian Offer

OTHER ACTIONS

Code	What will we do	Expected Outcome	Planned Start Date	Milestones	Milestones Due Date	Action Due Date	Who's Accountable
CHANGE/ HQE/002	Protect and enhance the District's biodiversity and habitats	Enhanced District's biodiversity and habitats	01 Apr 2011			31 Mar 2014	Robert Heathcock

HQE/002.2	Update WCC Biodiversity Action Plan	Updated BAP with 5 year implementation action plan	01 Apr 2011	New plan will include updated milestones for each action area	TBA	01 Aug 2011	Damian Offer
HQE/002.3	Switch funding streams for providers of biodiversity projects	Switched funding	01 Apr 2011	New plan will include updated milestones for each action area	TBA	02 May 2011	Damian Offer

High Quality Environment Outcome 3

Protect and improve our landscapes and townscapes

Why is this important?

- The historic nature of Winchester City together with the towns and surrounding countryside are vital factors in making the Winchester District an attractive place to live, work and visit
- There are opportunities to link improvements to other Community Strategy outcomes such as woodland management fitness trails and environmental improvements to town centres to support economic development
- Both issues will be significant factors within the Local Development Scheme (LDS) which is currently under development
- There are clear links between impact of traffic and transport on the landscapes and townscapes of the District particularly within the City Centre
- The establishment of the South Downs National Park will have an impact upon future development within its boundaries and works to enhance and protect landscapes
- There are a large number of agencies involved in this issue and with increasingly limited resources across public services it is vital that their input is as integrated as possible in order to achieve maximum impact and improved outcomes

Why act now?

- With the development of a new LDF framework within the next 6-12 months it is vital that a vision for the City and surrounding area is developed in order to inform future policies and developments in these areas
- The South Downs National Park will become fully operational on 1st April 2011 when it takes on its statutory responsibilities

Impacts on other programmes

<p>MEDIUM Increased community involvement in projects</p>	Active Communities
<p>HIGH High quality Landscape & Townscapes impact upon economy and tourism</p>	Prosperous Economy
<p>HIGH Both factors are an essential part of the HQE outcome</p>	High Quality Environment
<p>LOW Although townscape has an impact upon accessibility within town centres</p>	Older People
<p>MEDIUM Remote access could reduce journeys and protect townscapes</p>	Access to Services
<p>HIGH LDS and transport policies will have a significant impact</p>	Reducing District Carbon Footprint
<p>MEDIUM Improvements can support work in these areas</p>	Stannmore and Winnall

- The forthcoming refresh of the transport and travel action plans provides an opportunity to ensure that these take into account the protection and improvement of townscapes
- A new Winchester Town Access Plan will be agreed shortly.
- The refresh of the Biodiversity Action Plans and development of green infrastructure framework also provide opportunities to improve landscape management

What existing work can we build on?

- The 24 hours to change Winchester initiative
- The development of the LDS framework
- The WCC Economic Strategy
- The Biodiversity Action Plan
- Environmental Improvement programme for Winchester City Centre
- City Council's Climate Change programme
- The Winchester Town & Access Plan
- The Winchester Air Quality Action Plan
- Winchester District landscape character assessment

What can we do in the future with partners?

- Improve coordination of operational services in order to ensure the protection of townscape environment
- Develop future projects which can not only improve townscapes and landscapes but also support other Community Strategy outcomes
- Identify resources which can be used to fund such projects
- Develop planning policies within the LDS framework support work to protect and enhance landscapes and townscapes

- Work with the South Downs National Park in the development of the proposed National Park Development Plan
- Deliver the actions within the Biodiversity programme of the High Quality Environment Change Plan
- Deliver the actions within the Traffic and Transport programme of the High Quality Environment Change Plan
- Enhance the landscape character and/or local distinctiveness
- Provision of environmental improvement schemes where possible linked into culture, economic and biodiversity objectives
- Increase Community involvement in local projects which will improve the landscape in their area

How will we measure success?

- Delivery of improvement schemes within the District
- Agreed planning policies within the LDF which protect and improve landscapes and townscape whilst supporting other strategic outcomes such as economic prosperity and active communities.
- Agreed shared protocol with partners to deliver streetcare management services
- Progress against the Biodiversity Action Plan and Traffic and Transport Action Plan
- Number of community led projects completed including those by Parish Councils

What changes are needed to achieve progress?

- Willingness of partners to devolve budgets to fund projects or services
- A shared vision amongst partners of the future for Winchester building on the '24 hours to Save Winchester' initiative
- Completion of the LDS in order to provide the framework for future developments

- Community focussed
- Long term funding streams to pump prime future projects

High Quality Environment - Outcome 3: Protect & Improve our landscapes & townscapes



PRIORITY ACTION

Code	What will we do	Expected Outcome	Planned Start Date	Milestones	Milestones Due Date	Action Due Date	Who's Accountable
HQE/003.2	Environmental Improvement Programmes	Improved customer satisfaction with condition of estates	01 Apr 2011	Will be contained within programme agreed with Landlord Services	TBA	31 Mar 2012	Robert Heathcock

OTHER ACTIONS

Code	What will we do	Expected Outcome	Planned Start Date	Milestones	Milestones Due Date	Action Due Date	Who's Accountable
CHANGE/ HQE/003	Protect & Improve our landscapes & townscapes	Protected and improved landscapes and townscapes	01 Apr 2009			31 Mar 2014	Robert Heathcock

APPENDIX 1

Code	What will we do	Expected Outcome	Planned Start Date	Milestones	Milestones Due Date	Action Due Date	Who's Accountable
HQE/003.1	Shared protocol for streetcare services	Improved co-ordination of streetcare functions	01 Oct 2011			31 Mar 2012	Robert Heathcock; Andy Hickman
HQE/003.3	West of Waterlooville	Creation of a high quality and sustainable urban extension to Waterlooville	01 Apr 2009			31 Mar 2014	Simon Finch
HQE/003.4	Work on Major Development Areas	Creation of high quality and sustainable urban extensions to Waterlooville/Winchester/Whiteley	01 Apr 2009			31 Mar 2012	Simon Finch
HQE/003.5	Corporate Tree Policy	The City Council has an adopted Tree Policy	01 Apr 2011	Consultation draft prepared	31 May 2011	31 Dec 2011	Damian Offer
				Consultation completed	31 Jul 2011		
				Finalised policy ready to be taken to forward for adoption	30 Sept 2011		
HQE/003.6	Prepare for new Grounds Maintenance Contract from 1st October 2011	New contract management structures established successfully	01 Apr 2011			30 Sep 2011	Damian Offer

Code	What will we do	Expected Outcome	Planned Start Date	Milestones	Milestones Due Date	Action Due Date	Who's Accountable
HQE/003.7	To complete the spatial capture of all historical landmark data and high risk Trade Directory data onto GIS.	Improved access and sharing of data for historical landmarks and Trade Directory data.	01 Apr 2011	Complete the data capture onto GIS	29 Apr 2011	01 Sep 2011	David Ingram
				Validate the data captured	01 Jul 2011		
				Provide training for internal partners on the consultation layer within GIS	31 Aug 2011		
HQE/003.8	To develop a GIS based prioritisation model to enable the identification of high risk sites for further detailed inspection.	To ascertain whether WCC has any high risk sites that require further investigation and potential for need for remediation.	01 Apr 2011	Running of model and identification of 'top four' risk rated sites.	20 Mar 2012	30 Mar 2012	David Ingram

High Quality Environment Outcome 4

Use the District's natural resources wisely

Why is this important?

- The Winchester District relies on its natural resources and attractive environment in making it an attractive place to live, work and visit. Land management is a vital aspect of our local economy and environment
- The work has an important part to play in supporting the priority to address climate change and carbon reduction
- The establishment of the South Downs National Park will have an impact upon future development within its boundaries and the use of natural resources
- There are a large number of agencies involved in this issue and with increasingly limited resources across public services it is vital that their input is as integrated as possible in order to achieve maximum impact and improved outcomes

Why act now?

- There is increasing recognition of the importance of this issue with a recent consultation paper issued by DEFRA on shaping the Nature of England including reference to the use of soil, air and water
- A new LDS framework is in preparation which will require the development of policies and guidance in these areas
- The South Downs National Park will become fully operational on 1 April 2011 when it takes on its statutory responsibilities
- The refresh of the Biodiversity Action Plans and development of green infrastructure framework provides opportunities to incorporate issues relating to the use of resources and sustainable land management

Impacts on other programmes

Active Communities	MEDIUM <i>Possibility for physical activity and leisure activities within projects</i>
Prosperous Economy	MEDIUM <i>Will support the priority to promote & support the natural environment</i>
High Quality Environment	HIGH <i>Specific priority within the change programme</i>
Older People	LOW <i>No obvious link</i>
Access to Services	LOW <i>No obvious link</i>
Reducing District Carbon Footprint	MEDIUM <i>Will help to support overall carbon reduction programme</i>
Stanmore and Winnall	LOW <i>No obvious link</i>

What existing work can we build on?

- The work of the Natural Environment Forum
- The existing Biodiversity Action Plan
- City Council's Climate Change programme

What can we do in the future with partners?

- Raise awareness of the importance of using resources wisely and the need to implement sustainable land management practices
- Develop planning policies within the LDF framework support this priority
- Work with the South Downs National Park in the development of the proposed National Park Development Plan
- Link the programmes of work within the Biodiversity Action Plan with this priority
- Increase partner involvement in local projects which will improve practices within the District

How will we measure success?

- Completion of an agreed action plan integrated with the Biodiversity Action Plan delivered and monitored
- Delivery of improved land management schemes within the District
- Agreed planning policies within the LDF which address this priority
- Progress against the Biodiversity Action Plan

What changes are needed to achieve progress?

- Agreement by the Natural Environment Forum (NEF) to address this issue
- Widened membership of the NEF with engagement of major land management partners such as the Forestry Commission and the NFU
- Behavioural change by some landowners or land managers in land management practices

- Completion of the LDS in order to provide the framework for future developments
- Integration of National Park and local policies and procedures
- Availability of long term funding streams to pump prime future projects

High Quality Environment - Outcome 4: Use District's Natural resources wisely



PRIORITY ACTION

Code	What will we do	Expected Outcome	Planned Start Date	Milestones	Milestones Due Date	Action Due Date	Who's Accountable
CHANGE/HQE/004	Use District's Natural resources wisely	Widened membership of the Natural Environment Forum followed by development of a programme for supporting sustainable land management practices integrated with the Biodiversity Action Plan.	01 Apr 2011	Action Plan agreed with the NEF as part of Total Environment Project through HCC	01 Sep 2011	31 Mar 2014	Damian Offer

High Quality Environment Outcome 5

Minimise the impact of traffic and transport

Why is this important?

- Winchester City Centre has an Air Quality Action Plan because of failures of air quality standards for oxides of nitrogen and particulates
- Road Transport emissions are a significant contributor to the effects of climate change
- Winchester has an ancient historic centre with narrow streets and footways which can be adversely affected by transport and congestion issues unless properly managed
- In addressing the impact of transport care needs to be taken to strike a balance between reducing the impact whilst maintaining economic prosperity and accessibility
- There are opportunities to improve access to Council services in rural areas whilst also reducing the number of vehicle journeys required

Why act now?

- There is a need to refresh the content of the Air Quality Action Plan now that some actions have been completed and city centre traffic management needs to be addressed
- A draft Town Centre Access Plan is out for consultation which will provide a framework for future action
- Hampshire County Council are drafting the third edition of their Local Transport Plan which will identify funding available for any improvements
- With the planned revision of the Climate Change Programme and associated documents it is important that transport emissions are properly considered

Impacts on other programmes

MEDIUM

Increased physical activity by switch to walking
Address speeding

Active Communities

MEDIUM

Transport policies balancing both environment & economy

Prosperous Economy

HIGH

Will minimise impact of traffic and transport on the District

High Quality Environment

LOW

Need to ensure actions link with concessionary travel arrangements

Older People

MEDIUM

Opportunities to reduce need for journeys from rural areas to access services

Access to Services

HIGH

Direct link between transport emissions and carbon footprint of the District

Reducing District Carbon Footprint

LOW

Need to ensure that transport links to these areas are maintained

Stannmore and Winnall

What existing work can we build on?

- The Climate Change Programme
- Winchester City Council Travel Plan
- Winchester City Centre Air Quality Management Area Action Plan and working party
- Drafting of Hampshire County Council Local Transport Plan v3
- LSP Transport Forum

What can we do in the future with partners?

- Lead by example by delivering our own travel plans
- Draft a carbon reduction programme which includes actions relating to transport
- Ensure that any local plans and strategies are aligned as much as possible so as to achieve the best overall outcomes
- Try to obtain a consensus on future transport policy which meets economic, environmental and accessibility aims
- Obtain increased commitment to completing the remaining actions in the Air Quality Action Plan
- Consider the adverse impact of traffic in rural areas including speeding and develop action plans to address these issues

How will we measure success?

- Completed Winchester Town Access Plan
- Revised City Council Travel Plan
- Removal of air quality management area for City Centre
- Integrated Town Access Plan, Air Quality Action Plan and LTP framework
- CO₂ transport reductions achieved and contribution made as part of Climate Change Programme

What changes are needed to achieve progress?

- Consensus on actions to be taken in relation to traffic and transport based on a balance between environmental and economic considerations
- Closer links between plans and strategies affecting transport and air quality issues
- Align car parking charging provision and policies to air quality objectives
- Identification of staff resources or funding to deliver schemes
- Behavioural change to achieve changes in modes of transport used and purchasing/procurement decisions

High Quality Environment - Outcome 5: Minimise the impact of traffic and transport



PRIORITY ACTION

Code	What will we do	Expected Outcome	Planned Start Date	Milestones	Milestones Due Date	Action Due Date	Who's Accountable
HQE/005.3	Seek approval for agreed Town Access Plan jointly with HCC	We have adopted the plan, identified resources and are working with Hampshire County Council to deliver it	01 Apr 2011	Set up Members Working Group and complete stage 2 Traffic Management Study	30 Jul 2011	31 Mar 2012	Robert Heathcock

OTHER ACTIONS

Code	What will we do	Expected Outcome	Planned Start Date	Milestones	Milestones Due Date	Action Due Date	Who's Accountable
CHANGE/HQE/005	Minimise the impact of traffic and transport	Reduced impact of traffic and transport	01 Apr 2011			31 Mar 2014	Andy Hickman; David Ingram
HQE/005.1	City Council Travel Plan	Reduced impact of City Council transport	01 Apr 2011	Travel Plan revised and agreed by Cabinet Delivery milestones included within each area of the plan	16 Mar 2011	31 Mar 2014	Andy Hickman; David Ingram

Code	What will we do	Expected Outcome	Planned Start Date	Milestones	Milestones Due Date	Action Due Date	Who's Accountable
HQE/005.2	Air Quality Action Plan	Improved air quality and compliance with legal requirements	01 Feb 2011	Draft Committee report on current status of air quality in WCC District	31 Mar 2011	31 Mar 2014	Andy Hickman; David Ingram
				Submitted the progress report to DEFRA	01 Apr 2011		
				Reconvene Air Quality working party and determine a set of review areas	30 Apr 2011		
				Submit Committee Report to Council to seek approval for un-declaring PM10's for Winchester AQMA.	30 Jun 2011		
				Determine a set of recommendations and present to cabinet	31 Oct 2011		
				Re write Air Quality Action Plan based of agreed recommendations	31 Dec 2011		
				Present updated Air Quality Action Plan to Cabinet for adoption	29 Apr 2012		
				Support sustainable transport fund bids.	31 Mar 2012		
HQE/005.4	National Cycle Network Route 23	Reduced vehicle journeys and emissions.	01 Apr 2011	Complete Phase 2 Feasibility	31 Jan 2011	31 Jan 2013	Andy Hickman; David Ingram; Kevin Warren
				Complete Stage 1	31 Dec 2011		

High Quality Environment Outcome 6

Waste minimisation

Why is this important?

- Disposal of waste has a significant impact upon greenhouse gas emissions from the District
- There are cost associated with the disposal of waste so waste minimisation is not only important environmentally but can also lead to cost savings
- The Winchester District is know to have a high carbon footprint due to its affluence and waste is a significant contributory factor
- There is increasing recognition of the need to reduce the use of natural resources
- Disposal routes are becoming increasingly expensive and there is a need to reduce landfill
- The work has an important to play in supporting the priority to address climate change and carbon reduction

Why act now?

- The joint working with East Hampshire District Council on a joint waste contract provides significant opportunities to work together on campaigns and policies which will result in waste minimisation
- The work is required to support the aims of the National Waste Strategy
- There are opportunities to link waste minimisation work with the climate change programme and work on behavioural change
- There is a need to reduce the costs of waste collection to the City Council as part of the budget savings programme

What existing work can we build on?

- The City Council’s membership of Project Integra

Impacts on other programmes

<p>MEDIUM Communities can be involved in local waste minimisation schemes</p>	Active Communities
<p>MEDIUM Can support local businesses by reducing waste disposal cost</p>	Prosperous Economy
<p>HIGH Specific priority within the change programme</p>	High Quality Environment
<p>LOW No specific link</p>	Older People
<p>LOW No specific link</p>	Access to Services
<p>MEDIUM Will help to support overall carbon reduction programme</p>	Reducing District Carbon Footprint
<p>LOW No specific link</p>	Stammore and Winmill

- The newly established partnership with East Hampshire District Council and re-letting of the waste and recycling collection contract
- The developing community based Climate Change Programme and behavioural change outcomes
- A well established waste collection system and recycling points achieving with high rates of recycling

What can we do in the future with partners?

- Investigate the feasibility and costs of introducing a waste food disposal service
- Develop shared waste and recycling policies with East Hampshire District Council
- Lead by example by reducing waste arisings from the City Council's activities and contracted services
- Develop future disposal and reprocessing proposals aimed at increasing recycling levels and reducing waste disposal requirements
- Deliver shared campaigns aimed at reducing waste arisings including purchasing decisions, home composting and food digesters
- Work with business organisations to encourage waste reduction initiatives
- Integrate waste reduction campaigns with community based climate change initiatives

How will we measure success?

- Completion of an agreed waste minimisation plan for the district
- Level of participation in any campaigns
- The amount of waste per household as measured through performance measures

What changes are needed to achieve progress?

- Agreement through Project Integra regarding future infrastructure requirements for disposal and reprocessing

- Availability of funding to secure new services for recycling or reprocessing of waste streams
- Behavioural change by individual households and businesses to embrace waste reduction principals
- Development of specific targets for waste reduction

High Quality Environment - Outcome 6: Waste Minimisation



PRIORITY ACTION

Code	What will we do	Expected Outcome	Planned Start Date	Milestones	Milestones Due Date	Action Due Date	Who's Accountable
HQE/006.1	Waste Minimisation plan	Reduction in waste arisings	01 Apr 2011	Approval of joint Waste Minimisation Plan	01 Apr 2012	31 Mar 2014	David Boardman
				Implementation of Plan and actions review	01 Sep 2012		
				Plans successfully implemented	01 Mar 2013		

OTHER ACTIONS

Code	What will we do	Expected Outcome	Planned Start Date	Milestones	Milestones Due Date	Action Due Date	Who's Accountable
CHANGE/HQE/006	Waste minimisation	We have reduced levels of waste through careful planning and partnership working	01 Apr 2011			31 Mar 2014	David Boardman
HQE/006.2	Project Integra	Available infrastructure and reduced waste arisings	01 Apr 2011	Joint WCC/EHDC Partner Implementation Plan approved	01 Apr 2011	31 Mar 2014	David Boardman
				Implementation of Plan and actions review	01 Sep 2011		
				Plans successfully implemented	01 Mar 2012		