



DRAFT PORTFOLIO HOLDER DECISION NOTICE

PROPOSED INDIVIDUAL DECISION BY THE PORTFOLIO HOLDER FOR COMMUNITIES

TOPIC – ACTIVE COMMUNITIES DETAILED CHANGE PLAN 2011/12

PROCEDURAL INFORMATION

The Access to Information Procedure Rules – Part 4, Section 22 of the Council's Constitution provides for a decision to be made by an individual member of Cabinet.

In accordance with the Procedure Rules, the Corporate Director (Governance), the Chief Executive and the Head of Finance are consulted together with Chairman and Vice Chairman of the Principal Scrutiny Committee and all Members of the relevant Scrutiny Panel (individual Ward Members are consulted separately where appropriate). In addition, all Members are notified.

Five or more of these consulted Members can require that the matter be referred to Cabinet for determination.

If you wish to make representation on this proposed Decision please contact the relevant Portfolio Holder and the following Committee Administrator by 5.00pm on Monday 18 April 2011.

Contact Officer:

Jen Anderson, Assistant Director (Active Communities), Tel 01962 848 592, Email: janderson@winchester.gov.uk

Committee Administrator:

Nancy Graham, Tel: 01962 848 235, Email: ngraham@winchester.gov.uk

SUMMARY

Approval is sought for the Detailed Change Plan for Active Communities attached at Appendix 1. The Plan sets out the key programmes and actions to be undertaken by the Council and its partners during 2011/12 in support of the active communities outcome of the Winchester District Sustainable Community Strategy.

The plan is divided into five themed areas of work, with the main issues, opportunities and existing activity relating to each theme is summarised at the start of each section. Targets designed to drive progress against these themes are, wherever possible, SMART (Specific, Measurable, Achievable, Resourced and Timed) and include by a number of milestones to assist

Members in monitoring progress through The Scrutiny and Overview Committee.

Key actions to be undertaken to deliver real change under the active communities outcome are:

- resolving accommodation issues for key voluntary organisations based in Winchester;
- to complete with subsequent occupation of 100 affordable units across the District;
- further development of the Neighbourhood Warden Team which will provide more efficient and effective services with greater impact leading to better outcomes for communities;
- to reduce health inequalities by increasing levels of take up for adult physical activity and by reducing childhood obesity levels;
- to protect children and young people and help them fulfil their potential, focusing on those who are not achieving or who are living in relative poverty.

The outline Change Plans for each of the three outcomes of the Community Strategy and the Council's own corporate 'efficient and effective' outcome have already been adopted by Full Council at its meeting of [24 February 2011](#) ([Report CAB2119 refers](#)). The Detailed Plan attached has been the subject of wide discussion with partners and colleagues, and has most recently been considered by the Social Issues Scrutiny Panel at its meeting of [9 March](#) ([Report SO126 refers](#)). Amendments proposed through the consultation process have been discussed with the Portfolio Holder for Communities and incorporated as appropriate.

The Assistant Director is satisfied that the actions put forward in this Change Plan will contribute towards the active communities outcome, as set out in the Sustainable Community Strategy 2010 – 2020. They will form the basic 'menu' for much of the commissioning by the Council in 2011/12. In the main, targets will be achieved within the resources available, including the newly created commissioning budgets. Where this is not the case, further reports will be brought to Cabinet for consideration.

PROPOSED DECISION

That the Detailed Change Plan for Active Communities be approved as attached at Appendix A.

REASON FOR THE PROPOSED DECISION AND OTHER ALTERNATIVE OPTIONS CONSIDERED AND REJECTED

The Detailed Change Plans form an important part of the Council's performance management process, setting out programmes of work for the coming year and providing clear guidance on the allocation of resources both by the Council and its partners. The Plan put forward for adoption sets out the actions that will best help the Council achieve the active communities outcome as set out in the Sustainable Community Strategy, and to meet its statutory obligations within the resources available to it.

As indicated above, the Social Issues Scrutiny Panel has been consulted on the Change Plan and raised a number of issues as detailed in the [minutes of the meeting](#). A number of these issues have been dealt with through other channels, but the panel raised the following specific issue:

- a) that the draft detailed Change Plan would benefit from improved presentation, with more comprehensive and clearer working, in order that outcomes are clear and well expressed.

The detailed Change Plan attached as Appendix A has been reworked by officers to improve the presentation. By adding more milestones and using clearer wording, the outcomes are now comprehensible and well expressed.

FURTHER ALTERNATIVE OPTIONS CONSIDERED AND REJECTED FOLLOWING PUBLICATION OF THE DRAFT PORTFOLIO HOLDER DECISION NOTICE

n/a

DECLARATION OF INTERESTS BY THE DECISION MAKER OR A MEMBER OR OFFICER CONSULTED

None

DISPENSATION GRANTED BY THE STANDARDS COMMITTEE

n/a

Approved by: (signature)

Date of Decision

Councillor Lucille Thompson - Portfolio Holder for Communities

Active Communities Theme 1

People play an active role in their community and help shape how resources are used to deliver local services. Communities ensure everyone can access the services they need. People share their skills and talents through the District's many volunteering networks

Support and encourage community planning and volunteering. Protect people from discrimination and harassment and ensure they receive the support they need to participate fully in community activities

Why is this important?

- The Community Strategy recognises the importance of the active engagement of local people in the planning and delivery of all aspects of community wellbeing
- The emphasis of Government policy is on localism and the development of a 'big society' based on the following 3 strands:
 - Empowering communities: giving local councils and neighbourhoods more power to take decisions and shape their area
 - Opening up public services: the Government's public service reforms will enable charities, social enterprises, private companies and employee-owned co-operatives to compete to offer people high quality services
 - Promoting social action: encouraging and enabling people from all walks of life to play a more active part in society, and promoting more volunteering and philanthropy
- Over the next three years public sector spending will be reduced and most public sector organisations will transform the way they deliver services
- The success of these factors will be crucial for programmes to deliver active communities and other priorities identified in the Community Strategy

Why act now?

- Timescales are driven by legislative and policy changes, by local economic conditions and by decision making amongst partner agencies

Impacts on other programmes

<p>HIGH <i>Minimise impact of reduced public spending. Enhance civil society</i></p>	<p>Active Communities</p>
<p>MEDIUM <i>Local businesses evolve to contribute to active communities outcomes</i></p>	<p>Prosperous Economy</p>
<p>HIGH <i>Local people participating in environmental initiatives</i></p>	<p>High quality Environment</p>
<p>HIGH <i>Older people able to drive forward change to improve their wellbeing</i></p>	<p>Older People</p>
<p>HIGH <i>People's access to services enhanced and they are involved in provision</i></p>	<p>Access to Services</p>
<p>MEDIUM <i>Innovation better supported across sectors</i></p>	<p>Reducing District Carbon Footprint</p>
<p>HIGH <i>Shared emphasis on priority communities continues</i></p>	<p>Stammore and Winnall</p>

What can we do in the future with partners?

- Create an open and transparent approach to service redesign inviting collaboration, sharing and innovation amongst partners
- Explore opportunities to co-locate and share the cost of overheads
- Make best use of public sector assets such as redundant buildings to provide new ways of delivering related services across sectors
- Ensure that change does not distract from or limit successful ongoing partnership initiatives
- Link service redesign processes with delivery of the Community Strategy and spatial planning (Local Development Framework)
- Continue to focus scarce resources on neighbourhoods and communities of interest in greatest need e.g. older persons
- Provide events through the WDSP to create 'space' for discussion and sharing of information about redesign processes
- Collaborate to assist voluntary organisations, social enterprises and businesses to grow and develop through advice, training and other forms of support
- Develop new ways to commission jointly to deliver active communities, make maximum impact with public funds and make the most of creativity across all sectors. Focus on outcomes not the way that services are delivered
- Engage with, empower and build capacity in communities building upon the existing good practice in volunteering and community planning. Find ways of supporting community groups to better understand how they relate to WDSP priorities and to support them in developing their own plans in response.
- Link together like-minded organisations, and also partnerships, to achieve more effective use of scarce resources.

How will we measure success?

- Rates of participation in volunteering and community planning
- Collaborative commissioning process in place
- Satisfaction rate of voluntary organisations and social enterprises with new commissioning process
- Excellent customer outcomes from services and interventions ('social return on investment' indicator to be developed)

What changes are needed to achieve progress?

- Local communities empowered to identify and solve issues locally where possible, and to participate in the design and planning of public sector services.
- Public, voluntary and private sectors participating in new local commissioning process

What existing work can we build on?

- Shared goals in the Community Strategy and a willingness to collaborate and commission together
- Good working relationships and partnerships
- Existing dialogue about sharing of overheads and merging of services
- Support for voluntary organisations already in place
- Community planning successes and ongoing activity
- Existing work with communities of interest

PRIORITY ACTION

Code	What will we do	Expected Outcome	Planned Start Date	Milestones	Milestones Due Date	Action Due Date	Who's Accountable
AC/001.2	Resolve accommodation issues for key voluntary organisations based in Winchester	Long term sustainability for important services. More efficient and effective working arrangements. Closer working between sectors.	04 Jan 2011	Short term accommodation solutions achieved.	31 Jan 2012	31 Mar 2014	Jen Anderson;
				Long term accommodation solutions achieved	31 Mar 2014		

OTHER ACTIONS

Code	What will we do	Expected Outcome	Planned Start Date	Milestones	Milestones Due Date	Action Due Date	Who's Accountable
CHANGE/AC/001	Participation and volunteering	People play an active role in their community and help shape how resources are used to deliver local services. Communities ensure everyone can access the services they need. People share their skills and talents through the District's many volunteering networks.	04 Jan 11			31 Mar 2014	Jen Anderson
AC/001.1	Get the best from re-design of services	New approach to shared commissioning amongst funding agencies Voluntary sector partners participating in new commissioning process Public and private sector partners engaged in working with/through the voluntary sector Services more affordable and fit for purpose	01 Apr 2011	Details at planning stage		31 Mar 2012	Jen Anderson

Code	What will we do	Expected Outcome	Planned Start Date	Milestones	Milestones Due Date	Action Due Date	Who's Accountable
AC/001.3	Develop community planning across the District	Understanding of community aspirations and future needs informing service planning and delivery Increased community ownership of local issues and solutions. Increase rate of volunteering.	01 Apr 2011	Blueprint findings incorporated into community plans	30 Sep 2011	31 Mar 2013	Steve Lincoln
				Completion of Hambledon Parish Plan	31 Mar 2012		
				Completion of Kings Worthy Parish Plan	31 Mar 2012		
				Completion of Soberton Parish Plan	31 Mar 2012		
				Completion of Winnall Community Plan	31 Mar 2012		
				New communities start a community plan	31 Mar 2012		
				Completion of Swanmore Village Plan	31 Dec 2012		
				Approach adapted to take account of neighbourhood plans in Localism Bill	31 Mar 2013		
AC/001.4	Village Information and Service Adviser (VISA) Pilot Projects	Local face to face support to increase access to services leading to increased wellbeing for older people using the service.	01 Apr 2011	Details at planning stage		31 Mar 2012	Lorraine Ronan
AC/001.5	Agree a new Tenant Compact	Compliance with the TSA Tenant Involvement and Empowerment Standard – All tenants have the opportunity to influence housing policy and service delivery and to scrutinise performance of their registered provider	01 Apr 2011	Review existing tenant and resident involvement options/methods	31 May 2011	31 Oct 2011	Amber Crosskey
				Agree protocols for tenant involvement in Cabinet (Housing) Committee	30 Jun 2011		

APPENDIX A

Code	What will we do	Expected Outcome	Planned Start Date	Milestones	Milestones Due Date	Action Due Date	Who's Accountable
				Agree new terms of reference and support arrangements for TACT	31 Jul 2011		
				Consultation with all tenants on involvement options	31 Jul 2011		
				New Compact agreed and signed	31 Oct 2011		

Active Communities Theme 2

Everyone can access the services they need

Support local people in accessing high quality, affordable housing

Why is this important?

- Winchester District has high market housing costs both to rent and buy so it is important to have adequate available sites for development so that housing need does not outstrip housing supply.
- This impacts on the health and wellbeing of individuals and sustainability of communities and affects the ability of the economy to change and grow
- Inadequate housing threatens the sustainability of local services

Why act now?

- Opportunities are arising from new national policies, but the financial climate and resistance to new housing threatens progress. A new approach is both desirable and unavoidable
- The New Homes Bonus provides opportunities to make an impact
- The Local Development Framework Core Strategy will be a key tool for delivering the new approach - submission to Government during Year 1
- Local communities are re-examining housing need in their areas and have a greater role in decision-making
- Economic conditions are contributing to an increasing need for affordable housing and funding for new build has reduced.
- The rental market will play an increasing role in responding to housing need but there are changes to benefits and to the cost of rented accommodation across sectors.

What existing work can we build on?

- Local Development Framework process
- Skills and experience from many years of housing enablement work
- The Housing Board and existing partnerships across the private and not-for-profit sector, and with HCA
- HARA and related shared services

Impacts on other programmes

<p>HIGH Positive impact on health, wellbeing and inclusion</p>	<p>Active Communities</p>
<p>HIGH Local housing for workforce as economy evolves</p>	<p>Prosperous Economy</p>
<p>MEDIUM If well designed and constructed. Potential to reduce in/out commuting</p>	<p>High quality Environment</p>
<p>HIGH More appropriate housing meeting needs of different age groups</p>	<p>Older People</p>
<p>HIGH Additional housing can help sustain local facilities and services</p>	<p>Access to Services</p>
<p>MEDIUM Dependent on good design & construction</p>	<p>Reducing Carbon Footprint</p>
<p>HIGH Emphasis on affordable housing for local needs</p>	<p>Stammore and Winnall</p>

- Positive planning and use of Council assets

How will we measure success?

- Dwelling completions (including affordable)
- House prices (to buy and rent)
- Waiting list/homelessness reducing
- Community feedback positive

What changes are needed to achieve progress?

- New consensus between Council and communities about the level of housing need, and the desirability of sufficient new development to maintain and increase community wellbeing
- New refined planning policies aimed at achieving adequate housing supply including affordable housing
- Positive application of planning policies and consideration of proposals to stimulate housing supply
- Potential new role for the Council as a housing developer but decisions needed about whether to apply resources to enabling RSL and developer partners, or to take more direct action itself
- Sufficient capacity (funds, staff, influence) to drive change

What could the council and partners do?

- Complete Core Strategy process including analysis from 'community blueprint' consultation process. Overlay with strategic perspective and agree housing numbers
- Minimum number of new affordable dwellings to be completed in 2011/12 (target to be developed in light of funding and land supply issues)
- Work closely with the Homes and Communities Agency and Registered Social Landlords to encourage inward investment, and also apply to become a registered provider
- Support delivery through the use of housing capital receipts, S106 developers' contributions and the use of HRA land. Continue to bring forward HRA land or affordable housing development, investigate how General Fund land can be brought forward to enable

development, and work with HCC on its *500 Homes* project

- Establish, and resource, a mechanism to investigate new models of delivery, considering the roles the Council may have as a “doing” and/or “commissioning/enabling” organisation. As part of this the Council to use new powers to build 4 new council houses (within the HRA) and plan capital financing for more in subsequent years
- Given the changing national context, research how it can achieve maximum impact in future years and bring forward options and recommendations for action in Year 2.

Risks and Barriers

- Organisational capacity
- Availability of Housing and Communities Agency funding
- Economic conditions, in particular vulnerability of the housing market and bank lending to RSLs, developers and house purchasers
- Community views of new housing provision
- Uncertainties created by changes to the planning system
- Council exposure to risk as a “doer” rather than an “enabler”

PRIORITY ACTION

Code	What will we do	Expected Outcome	Planned Start Date	Milestones	Milestones Due Date	Action Due Date	Who's Accountable
AC/002.02	Housing enablement programme	Greater number of affordable dwellings Less people in housing need to complete 100 new affordable units	01 Apr 2011	Full details at planning stage	TBA	31 Mar 2014	Andrew Palmer
AC/002.02.1	Complete 100 affordable housing units	100 completed occupied units across the district	30 Apr 2011	25 units completed	30 Jun 2011	31 Mar 2012	Andrew Palmer
				50 units completed	30 Sep 2011		
				75 units completed	31 Dec 2011		
				100 units completed	31 Mar 2012		

OTHER ACTIONS

Code	What will we do	Expected Outcome	Planned Start Date	Milestones	Milestones Due Date	Action Due Date	Who's Accountable
CHANGE/AC/002	Access to high quality, affordable housing	Everyone can access the services they need	01 Apr 2011			31 Mar 2014	Jen Anderson
AC/002.01	LDF Core Strategy housing policies	New policy approach with emphasis on increasing housing supply	01 Apr 2011	As Local Development Scheme		31 Mar 2013	Steve Opacic
AC/002.02.2	Shared Services	Reduced service costs	01 Apr 2011	Details at planning stage	TBA	31 Mar 2012	Andrew Palmer
AC/002.03	The Council's future role in housing provision	Housing Commission agrees an approach for a revised District Housing Strategy	01 Apr 2011	1st commission meeting	29 Jul 2011	31 Mar 2012	Andrew Palmer
				2nd commission meeting	30 Sep 2011		

Code	What will we do	Expected Outcome	Planned Start Date	Milestones	Milestones Due Date	Action Due Date	Who's Accountable
				3rd commission meeting	31 Jan 2012		
AC/002.04	Investigate an Additional Licensing Scheme	Completed consultation exercise	01 Jun 2011	Completed consultation	30 Sep 2011	31 Mar 2012	Andrew Palmer
AC/002.05	Housing options for homeless households	Establish Winchester private lettings scheme	01 Apr 2011	Cabinet report	30 Apr 2011	31 Mar 2012	Malcolm Edington; Andrew Palmer
AC/002.05.1	Single Persons Homeless Project	project completed and DCLG funding distributed	01 Apr 2011	Agreed pilot proposals	31 May 2011	31 Mar 2012	Malcolm Edington; Andrew Palmer
AC/002.06	Strategic Allocation Statement	Completed statement in partnership with sub-regional LA's	03 Oct 2011	Consultation completed	02 Jan 2012	31 Mar 2012	Andrew Palmer
				Completed statement	31 Mar 2012		
AC/002.07	Welfare Reform - Changes to Housing Benefit	Customers are informed and aware of changes which will affect the level of Housing Benefit they receive	01 Apr 2011	April 2011 software changes to be implemented and tested	30 Apr 2011	31 Dec 2013	Gill Cranswick; Jane Petty
				Letters to be sent to all customers affected by the April 2011 changes	30 Apr 2011		
				Staff to be trained on April 2011 changes and new procedures	30 Apr 2011		
				Discretionary Housing Payment policy, procedure and claiming process to be reviewed	30 Nov 2011		

Code	What will we do	Expected Outcome	Planned Start Date	Milestones	Milestones Due Date	Action Due Date	Who's Accountable
				April 2012 software changes to be implemented and tested	31 Mar 2012		
				Letters to be sent to all customers affected by April 2012 changes	31 Mar 2012		
				Staff to be trained on April 2012 changes and new procedures	31 Mar 2012		
				Monitor impact of changes on existing customers as they start to take effect after period of transitional protection	30 Jun 2012		
				Monitor impact of changes on existing customers as they start to take effect after period of transitional protection	31 Dec 2012		
				Monitor impact of changes on existing customers as they start to take effect after period of transitional protection	30 Jun 2013		
				Monitor impact of changes on existing customers as they start to take effect after period of transitional protection	31 Dec 2013		

Code	What will we do	Expected Outcome	Planned Start Date	Milestones	Milestones Due Date	Action Due Date	Who's Accountable
AC/002.08	Welfare Reform - Implementation of new Council Tax Benefit scheme	New Council Tax Benefit scheme will be successfully implemented from 01 April 2013	02 Apr 2012	Key dates not yet known	TBA	30 Sep 2013	Gill Cranswick; Jane Petty
AC/002.10	Implement Housing Revenue Account (HRA) Reform	New system implemented and investment plans determined in light of available resources	01 Apr 2011	Update 30 year business plan projections and test sensitivities	30 Apr 2011	31 Mar 2012	Richard Botham
				Determine potential sales/demolitions	30 Jun 2011		
				Tenant/Member Briefing on final debt settlement and implications for Winchester	30 Nov 2011		
				Determine borrowing strategy	31 Dec 2011		
				Finalise HRA budget, rent and investment plans in light of available resource	29 Feb 2012		
AC/002.11	Review Classification of all Older Persons Housing	Increased general needs provision and improved service to remaining high quality sheltered schemes	01 Apr 2011	Scheme by scheme consultation	31 May 2011	30 Nov 2011	Richard Botham
				Cabinet Report on proposals for Declassifying some Sheltered Schemes	31 Jul 2011		
				Determine effective promotion strategy for remaining sheltered schemes	30 Nov 2011		
AC/002.12	Agree new Care and	Appropriate care and support provision	01 Jul	Investigate opportunities for	31 Aug	31 Dec	Richard

Code	What will we do	Expected Outcome	Planned Start Date	Milestones	Milestones Due Date	Action Due Date	Who's Accountable
	Support Contracts for Older Persons Housing	secured for Winchester tenants in both older persons and general needs housing	2011	reducing unit costs of supported housing service	2011	2011	Botham
				Support HCC Strategic Review of Older Persons services	31 Aug 2011		
				Negotiate/tender as appropriate for new contracts for Care and Support services	31 Dec 2011		

Active Communities Theme 3

The five outcomes for children under the Children Act are: stay safe, be healthy, enjoy and achieve, make a positive contribution and achieve economic wellbeing

Protect children and young people and help them fulfil their potential, focussing on those who are not achieving or who are living in relative poverty

Why is this important?

- The Children Act 2004 sets out statutory responsibilities of agencies in respect of the promotion of children’s wellbeing. Safeguarding the welfare of children is seen as everyone’s responsibility

Why act now?

- Fewer jobs are available for young people and the cost of housing makes it hard for them to live in the district post education
- Increased pressure on families due to cuts in benefits and other public spending
- Children’s health is of concern and there is a need to encourage healthier choices and physical activity.
- There are opportunities to create beneficial change through a coordinated approach, and through local community action

What existing work can we build on?

- Active Youth Council (Youth of Winchester)
- The recent creation of new locality children’s partnerships chaired by schools and now developing shared goals
- Previous strong partnership approach in the Winchester District, including the work of the Sports and Physical Activity Alliance
- Active community and voluntary organisations, schools and sports clubs driving improvement
- Engagement of young people through community planning

Impacts on other programmes

Active Communities	HIGH <i>Benefits across the active communities agenda and for all generations</i>
Prosperous Economy	HIGH <i>Young people able to afford to live and work in the district and benefit the economy.</i>
High quality Environment	MEDIUM <i>Young people with environmental skills able to live and work in the District</i>
Older People	HIGH <i>Young people available to help care for growing elderly population</i>
Access to Services	HIGH <i>Increased access to housing, training transport and leisure</i>
Reducing District Carbon Footprint	MEDIUM <i>Young people involved in initiatives to combat climate change</i>
Stannmore and Winnall	HIGH <i>Resources targeted on priority areas to increase impact over 3 years</i>

What can we do in the future with partners?

- Commission together to target public sector resources on the areas of greatest need (see specific programmes for Stanmore and Winnall neighbourhoods)
- Ensure that young people's needs are met via the cross-cutting themes of employment, training and housing so that they can afford to live and work in the District as young adults
- Join up action between the various partnership groups – each has their own action plans but there are currently insufficient joint actions which make good use of shared resources to achieve meaningful gains. Build on the work of the Sports and Physical Activity Alliance (e.g. the linking of schools, colleges and public sector partners to deliver the 'Personal Best' programme).
- Ensure that schools and colleges are able to play their fundamental role in health promotion amongst young people.

How will we measure success?

- Positive feedback from children and young people
- Improvements against health indicators
- Improvements against child poverty indicators
- Improvements in youth homelessness and unemployment data
- Improved educational attainment (especially in Stanmore and Winnall)

What changes are needed to achieve progress?

- Children and young people more engaged and able to take their own positive action
- Children making healthy lifestyle choices and engaging in sufficient physical activity
- Local communities able and willing to participate in local provision for their areas
- Training opportunities in relevant vocational skills, and increased employment opportunities for local young people
- Greater range of employment opportunities for young people
- Affordable housing available for young people post education

PRIORITY ACTION

Code	What will we do	Expected Outcome	Planned Start Date	Milestones	Milestones Due Date	Action Due Date	Who's Accountable
AC/003.1	Complete and implement review of safeguarding policy	Safer service users and council staff	01 Apr 2011	Approval by Cabinet		31 Mar 2012	Jen Anderson

OTHER ACTIONS

Code	What will we do	Expected Outcome	Planned Start Date	Milestones	Milestones Due Date	Action Due Date	Who's Accountable
CHANGE/AC/003	Children and young people's wellbeing	The five outcomes for children under the Children Act are: stay safe, be healthy, enjoy and achieve, make a positive contribution and achieve economic wellbeing.	01 Apr 2011			31 Mar 2014	Jen Anderson
AC/003.2	Rationalisation of WCC Play Areas	WCC Play Areas in parished areas of District are transferred to Parish Councils	01 Apr 2011			31 Mar 2012	Damian Offer
AC/003.3	Transfer of Meadowside Rec Ground and Play Areas to Whiteley PC	Meadowside Recreation Ground and Play Areas transferred to Whiteley PC	01 Apr 2011			30 Sep 2011	Damian Offer
AC/003.4	Play Area Refurbishment Programme	Play Areas refurbished to maintain high quality provision for children's play	01 Apr 2011	Programme for Year 2 completed	31 Mar 2012	31 Mar 2014	Damian Offer
				Programme for Year 3 completed	31 Mar 2013		
				Programme for Year 4 completed	31 Mar 2014		

Active Communities Theme 4

People enjoy the benefits of a community where there are low levels of crime and everyone feels safe

Community Safety Programmes

The Community Strategy sets out three programmes of work relating to community safety:

- Tackle specific types of crime where our research shows there is a problem in the Winchester District. This will be reviewed annually when we will identify the types of crime that specifically affect our communities
- Maintain current low levels of crime, seeking to understand better why and where there is a fear of crime and what we can do to prevent it
- Address concerns about speeding in our towns and villages. We will do this by supporting parish councils and the County Road Safety Partnership in their endeavors to reduce road traffic collisions and address concerns about speeding traffic at a local level.

Why is this important?

- The Winchester District Community Safety Partnership has made good progress in tackling crime and locally crime statistics are low. The Partnership has a programme of work in place based on its Strategic Assessment. However, there are still concerns about rates of violence relating to the night time economy in Winchester Town Centre, rates of domestic violence and anti-social behaviour
- Fear of crime and speeding traffic remain issues which people want to see addressed through the Community Strategy. These issues are perceived to restrict people's participation in, and enjoyment of, their communities

Why act now?

- Resources for community safety will be affected by the overall reduction in public spending. Partners will need to commission work in an even more joined up way to make the best use of resources available

Impacts on other programmes

HIGH
People feel confident and able to fully participate

Active Communities

HIGH
Positive impact on Winchester's reputation

Prosperous Economy

MEDIUM
Less enviro-crime and anti-social behaviour

High quality Environment

HIGH
Fewer older victims of crime and greater confidence to participate

Older People

MEDIUM
Services provided to areas of greatest need

Access to Services

LOW
Minimal impact

Reducing District Carbon Footprint

HIGH
Resources targeted on priority areas to increase impact over 3 years

Stammore and Winnall

- Partners will need to explore the way the localism agenda will affect our approach to community safety issues

What existing work can we build on?

- Good progress to date in achieving shared goals through the work of the District Community Safety Partnership
- Further development of the Neighbourhood Warden Team

What can we do in the future with partners?

- Commission together to target public sector resources on areas of greatest need (Stanmore, Winnall, City Centre)
- Progress collaborative initiatives such as Integrated Offender Management
- Progress the implementation of the street pastors scheme in Winchester City Centre

How will we measure success?

- Reduced crime rates and recorded incidents, especially violence with injury and ASB
- Reduction in the fear of crime using the police telephone survey annual results
- Reduced rates of road traffic collisions

What changes are needed to achieve progress?

- Increased emphasis on prevention through engagement with communities and the localism agenda
- Adoption of commissioning model for planning and deploying mainstream resources collaboratively
- Potential for co-location/multi-agency teams to increase impact

PRIORITY ACTIONS

Code	What will we do	Expected Outcome	Planned Start Date	Milestones	Milestones Due Date	Action Due Date	Who's Accountable
AC/004.3	Further development of Neighbourhood Warden Team	More efficient and effective services with greater impact leading to better outcomes for communities.	01 Apr 2011	Merge the Neighbourhood Warden Team with the Community Safety Team.	01 Apr 2011	31 Mar 2012	Sandra Tuddenham
				Develop an action plan to ensure the focused delivery of Active Communities outcome 4.	02 May 2011		
				Identify opportunities across the council that support other services in the delivery of their core business.	30 Mar 2012		
AC/004.3a	Enforcement powers for the NHW team	Specialist Officers within the NHW team will use enforcement powers to tackle fly tip, litter and other appropriate issues	30 Jun 2011	Cabinet approval given.	30 Sep 2011	31 Mar 2012	Sandra Tuddenham
				Authorisation, Risk Assessments, Policy, legal requirements and procedural admin will be in place.	31 Mar 2012		
				Training for relevant officers provided as a refresh.	31 Mar 2012		
AC/004.3b	Crime reduction and increased reassurance in rural areas	A reduction in rural crime, rural networks in place and rural communities engaged.	01 Jun 2011	A rural partnership will be established to identify a work plan across organisations.	30 Sep 2011	30 Mar 2012	Sandra Tuddenham
				Rural contacts made and an action plan agreed.	31 Oct 2011		

Code	What will we do	Expected Outcome	Planned Start Date	Milestones	Milestones Due Date	Action Due Date	Who's Accountable
AC/004.5	Address a range of issues linked to HMOs at Stanmore	Improved resident satisfaction with local environment Improved relations between students and other residents	01 Apr 2011	To develop a work-plan that captures the priority actions for the next 12 months.	31 May 2011	31 Mar 2013	Sandra Tuddenham

OTHER ACTIONS

Code	What will we do	Expected Outcome	Planned Start Date	Milestones	Milestones Due Date	Action Due Date	Who's Accountable
CHANGE/AC/004	Safer communities	People enjoy the benefits of a community where there are low levels of crime and everyone feels safe	01 Apr 2009	Publish a Delivery Plan that outlines the CSPs priorities, based on the Strategic Assessment.	01 Oct 2011	01 Apr 2014	Jen Anderson
AC/004.1	Integrated Offender Management Scheme	Reduced levels of re-offending and better long term outcomes for offenders.	01 Apr 2011	Clarify the number of offenders and PPOs to be incorporated into the Integrated Offender Management (IOM) Scheme.	01 Apr 2011	31 Mar 2014	Sandra Tuddenham
				Agree a process at a local level that supports the management of IOM and those on the cusp of becoming PPOs.	07 May 2011		
AC/004.2	Street Pastors Scheme (Urban Trinity)	Reduced call upon emergency services and better outcomes for those enjoying the night time economy.	01 Apr 2011	Support the delivery of training programmes for volunteers	11 Jun 2011	31 Mar 2012	Sandra Tuddenham
				Launch the Street Pastor	18 Jun		

Code	What will we do	Expected Outcome	Planned Start Date	Milestones	Milestones Due Date	Action Due Date	Who's Accountable
				Scheme and provide an induction package which is based on contacts for key officers and members in the council.	2011		
AC/004.4	Explore the sharing of partnership arrangements with other districts	More cost effective services and improved co-ordination	01 Apr 2011	Early discussions to be completed by 31 May	31 May 2012	31 May 2012	Jen Anderson
AC/004.5a	Launch a Priority Monitoring Pilot for out of hours noise complaints	The provision of a partner monitoring service that responds to the top 3 noise complaints raised at the CTCG process: 1. The police and ACSOs to provide an out of hours service that responds to those highlighted by the environment team 2. The use of professional witness statements where appropriate 3. The use of enforcement legislation where appropriate	01 Apr 2011	Identify the top 3 addresses that are subject to complaints being made about them via the CTCG process in relation to out of hours noise complaints.	01 Apr 2011	01 Apr 2011	Sandra Tuddenham
				Launch the Priority Monitoring Pilot.	01 Apr 2011		
AC/004.5b	Encourage Students to engage with local community representatives	Students to become more integrated within the community they reside in by undertaking a variety of activities.	01 Apr 2011	A plan of action will be put in place that identifies ways of engaging with the student population of Stanmore.	01 Apr 2011	31 Jan 2012	Sandra Tuddenham
				A representative/s will be identified.	25 Jun 2011		
				The CREW/environment events are planned with start dates allocated.	22 Jul 2011		

Code	What will we do	Expected Outcome	Planned Start Date	Milestones	Milestones Due Date	Action Due Date	Who's Accountable
AC/004.5c	Improve the environment of Stanmore by tackling untidy gardens	The residents of Stanmore will see a marked improvement in the environment.	01 Apr 2011	A plan of action will be produced in conjunction with WCC housing officers.	31 May 2011	31 Mar 2012	Sandra Tuddenham
				Activity to tackle the issue of untidy gardens will be underway e.g. household waste amnesty, tidy garden campaigns/ competitions.	31 Jul 2011		
AC/004.5d	Review Parking arrangements at Stanmore	New parking arrangements		Start consultation	02 May 2011	30 Apr 2012	
AC/004.6	Complete CCTV upgrade and relocation	Opening of new control room and relocation of 2 staff	01 Apr 2009	Relocate CCTV control room	31 Mar 2011	31 May 2011	Andy Hickman
AC/004.7	Coordinate the use of surveys in relation to Health, sport and crime.	Surveys will be undertaken in a collective way.	31 Jul 2011	Agreement of the questions between the 3 services will be undertaken via face to face meetings and the review of the place survey questions.	01 Aug 2011	31 Mar 2012	Lorraine Ireland
				A survey template with questions relevant to the 3 theme areas will be agreed and implemented.	01 Sep 2011		
AC/004.8	Empowering communities through positive participation.	Improved community participation and neighbourhood empowerment.	01 Apr 2011	An action plan will be agreed at a geographical level that delivers on CSP priorities, Older people, young people and those who consider themselves to	30 Jun 2011	31 Mar 2012	Jen Anderson

Code	What will we do	Expected Outcome	Planned Start Date	Milestones	Milestones Due Date	Action Due Date	Who's Accountable
				be vulnerable. A referral process will be in place that allows those who consider themselves to be vulnerable victims of ASB to be included in community based activity e.g. health walks, organised activity	31 Aug 2011		
AC/004.9	Improve customer service through the implementation of a pilot 'Out of Hours' noise service, in partnership with Community Safety, Hampshire County Council and the Police, focusing in priority areas.	An improved nuisance investigation service to resolve ongoing cases of nuisance within Stanmore and Winnall	01 Apr 2011	Mid stage review and report on the efficacy of the service 12 month review of the efficacy of the service	30 Jun 2011 30 Mar 2012	30 Mar 2012	David Ingram

Active Communities Theme 5

People are able to lead active and healthy lifestyles by making good choices and decisions, for example by eating well, exercising regularly, not smoking or abusing drink or drugs

Reduce health inequalities which exist between different communities, and provide opportunities for everyone to become more active through organised sport, walking, cycling and other recreational activities

Why is this important?

- The Winchester District is a healthier place to live than many other parts of the country but within the district there remain stark inequalities between neighbourhoods as shown by life expectancy statistics, smoking rates, obesity and other key health indicators

Why act now?

- It is better and cheaper to prevent ill health occurring than to treat people who succumb to preventable diseases
- It is also important to ensure that people who become ill can be successfully rehabilitated in the community so that they do not fall ill again if this can be prevented
- The NHS is experiencing a major restructure with the abolition of Primary Care Trusts, new GP commissioning bodies, and the public health remit transferring to local authorities - all in the next three years. These changes will have a bearing on the way that partners work together to tackle health inequalities
- The Royal Hampshire County Hospital is currently reviewing the services provided at the Hospital site and exploring new ways of working with partners
- Partners will also need to explore the way the localism agenda will affect our approach to health promotion, including the potential for new partners and collaborations

What existing work can we build on?

- The WDSP already brings key partners together in the Health and Wellbeing Group, Older People's Partnership, children's partnerships. Shared action plans are already

Impacts on other programmes

<p>HIGH Benefits across the active communities outcome</p>	<p>Active Communities</p>
<p>MEDIUM Business opportunities around physical activity services</p>	<p>Prosperous Economy</p>
<p>MEDIUM More people out and about and valuing the natural environment</p>	<p>High quality Environment</p>
<p>HIGH Excellent contribution to mental and physical health and wellbeing</p>	<p>Older People</p>
<p>HIGH Potential for newly designed and more appropriate community based services</p>	<p>Access to Services</p>
<p>MEDIUM More people cycling and walking instead of driving</p>	<p>Reducing District Carbon Footprint</p>
<p>HIGH Resources targeted on priority areas to increase impact over 3 years</p>	<p>Stammore and Winnall</p>

being delivered. These structures and shared aims should help to maintain focus despite the upheaval of change

- Sport Hampshire and Isle of Wight, and NHS Hampshire have a joint physical activity framework, *Active Living: Healthy Hampshire & Isle of Wight*. This can be used to guide local commissioning and will inform the work of the Winchester District SPAA and other partnerships.

What can we do in the future with partners?

- Commission together to target public sector resources on areas of greatest need (especially Stanmore and Winnall)
- Strengthen the district's Health and Wellbeing Group to draw in voluntary and private sector partners and bring fresh approaches to disease prevention and rehabilitation.
- Deliver initiatives to increase levels of adult physical activity
- Reduce childhood obesity levels and promote the participation of young people in sports and physical activity
- Increase the number of coaches and volunteers in sport
- Use London 2012 as a catalyst to make people more active
- Improve access to high quality sports facilities

How will we measure success?

- Better health outcomes for specific neighbourhoods and target groups (PIs to be developed)

What changes are needed to achieve progress?

- Increased emphasis on prevention through engagement with communities and the localism agenda
- Adoption of commissioning model through new structures for planning and deploying mainstream resources collaboratively
- Potential for co-location/multi-agency teams to increase impact.

PRIORITY ACTION

Code	What will we do	Expected Outcome	Planned Start Date	Milestones	Milestones Due Date	Action Due Date	Who's Accountable
AC/005.6	Prepare for transfer of public health remit to local government	Enhanced public health in Winchester District in future years.	01 Apr 2011	Details at planning stage		31 Mar 2013	Kevin Gosling; Lorraine Ronan

OTHER ACTIONS

Code	What will we do	Expected Outcome	Planned Start Date	Milestones	Milestones Due Date	Action Due Date	Who's Accountable
CHANGE/AC/005	Reducing health inequalities	People are able to lead active and healthy lifestyles by making good choices and decisions, for example by eating well, exercising regularly, not smoking or abusing drink or drugs	01 Apr 2011			31 Mar 2014	Jen Anderson
AC/005.1	Increase levels of adult physical activity	25% of Winchester District adults achieving 30 minutes activity 3 times a week.	01 Apr 2011	Community Classes - Participants (See LPI0860)	30 Jun 2011	31 Mar 2012	Amanda Ford
				Health Walks - Throughput (See LPI0861)	30 Jun 2011		
				Run In England - Throughput (See LPI0862)	30 Jun 2011		
				GP Referrals - Participants (See LPI0859)	31 Mar 2012		
AC/005.2	Reduce childhood obesity levels	1 in 6 children in Year 6 classified as obese	01 Apr 2011	Winchester 2012: Personal Bests - Participants	30 Jun 2012	30 Jun 2012	Amanda Ford
AC/005.3	Increase the number of coaches and volunteers in sport	7% of the district actively engaged in coaching and volunteering in sport.	01 Apr 2011	FE & HE Coaching Scholarship/apprenticeship Schemes - Trained Coaches	31 Mar 2012	31 Mar 2012	Amanda Ford

Code	What will we do	Expected Outcome	Planned Start Date	Milestones	Milestones Due Date	Action Due Date	Who's Accountable
				Winchester 2012:Personal Bests - Volunteer Leaders	31 Mar 2012		
AC/005.4	Use London 2012 as a catalyst to make people more active	Increase the membership numbers in each of the Winchester 2012 sports clubs by 10%.	01 Apr 2011	Winchester 2012:Sports Festival - New Memberships	31 May 2012	30 Sep 2012	Amanda Ford
				Winchester 2012:Personal Bests - Participation	30 Jun 2012		
				Winchester 2012:Parish Celebrations - Parish Participation	30 Sep 2012		
AC/005.5	Improve access to high quality sports facilities	Increase number of community use agreements with educational establishments. Develop partnership agreements with voluntary and private sector providers in the district offering high quality sports facilities.	01 Apr 2011	Develop 3 community use agreements with local providers	31 Mar 2012	31 Mar 2012	Amanda Ford
				Sports Facility Planning with University of Winchester	31 Mar 2012		